FINAL

Department of Social and Health Services

DP Code/Title: PL-AT Increase Support for Foster Parents

Program Level - 010 Children's Administration

Budget Period: 2007-09 Version: A1 010 - 2007-09 Agency Request Budget

Recommendation Summary Text:

This request is for \$7,788,000 and 23.4 FTEs for the 2007-09 Biennium beginning in July, 2007 to support a four component plan to increase support for foster parents. The components are: develop annual assessment and development plans, recruit additional foster parents, provide additional training, and conduct an annual survey.

Fiscal Detail:

| Operating Expenditures | <u>FY 1</u> | <u>FY 2</u> | <u>Total</u> |
|--|-------------|-------------|--------------|
| Overall Funding 001-1 General Fund - Basic Account-State | 2,703,000 | 2,825,000 | 5,528,000 |
| 001-A General Fund - Basic Account-DSHS Fam Support/Chi | 979,000 | 1,005,000 | 1,984,000 |
| 001-C General Fund - Basic Account-DSHS Medicaid Federa | 116,000 | 160,000 | 276,000 |
| Total Cost | 3,798,000 | 3,990,000 | 7,788,000 |
| Staffing | <u>FY 1</u> | <u>FY 2</u> | Annual Avg |
| Agency FTEs | 19.4 | 27.4 | 23.4 |

Package Description:

Children's Administration is requesting \$7,788,000 and 23.4 FTEs for the biennium to increase support for foster parents. A considerable amount of support for foster homes has been built by the CA and contracted resources. CA needs to build on this to increase the number of foster homes and to retain them.

The state of Washington relies on foster parents to provide homes and care for children who have experienced abuse and neglect. Foster children have special needs and are often more difficult to care for than other children in our communities. This request contains four enhancements to better support the work foster parents do. The CA has built a strong foundation with foster parent recruiters working across the state. We have also built a solid foundation of support through contracted work that has created hubs, buddy systems, and other support systems to help knit foster parents together, increasing their level of support and satisfaction. We need to build on that foundation to increase the number of foster homes and to retain them.

1. Develop Annual Assessments and Development Plans for Foster Parents:

| | FY 2008 | FY 2009 | Total Biennium |
|--------|-------------|-----------|----------------|
| FTEs: | 11.9 | 11.9 | 11.9 |
| Funds: | \$1,027,000 | \$969,000 | \$1,996,000 |

We are requesting \$1,996,000 and 11.9 FTEs for the biennium to provide Annual Development Plans (ADPs), which include annual self-assessments and development of individual plans with foster parents licensed by the department. Multiple placements create multiple separations for children, negatively impacting their well-being and feeling of security. Additional support to caregivers increases placement stability for children and increases retention of foster parents. This process would be tailored to identify foster parent needs and knowledge gaps that can be remediated through training opportunities, technical assistance, or further contact with the licensor in order to strengthen professional development.

The proposal for ADPs assumes that this process will be similar to current health and safety reviews currently being provided for a small number of foster homes. Previous workload studies estimated the average health and safety review to require 4.58 hours per home. Seventy-four minutes of this time was spent dedicated to travel time, which would not be required in most of the annual development plans. A site inspection would also not be required in most of the cases, which was included in health

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and safety estimates. Therefore, it is estimated that the time required for an ADP will be approximately three hours of a social worker's time. There are approximately 4,500 foster families a year who would require the annual development plan. Assuming one FTE equals approximately 1,481.4 hours of time available for social work functions (total time worked minus administrative time), this would equal 9.1 full-time FTEs for social work staff to complete ADPs on all home licensed directly by the Department and 1.1 supervisors and 1.7 clerical staff to maintain the established supervisory and support ratios.

Children's Administration has developed an alternative plan to implement annual assessment and development plans for foster parents which can be implemented using existing resources. Licensed Resources (LR) currently completes licensing reassessments at the time of renewal of existing licenses; every three years. The licensor also makes a home visit to update the existing assessment when the foster family moves. CA's alternative plan uses these existing assessments as the yearly assessment for the year in which it is completed. LR will further develop policy and protocol to employ self assessments in years one and two of the period between assessments. These self assessments will be mailed to licensed caregivers for them to complete and return to LR. The licensor will use this self assessment to complete a licensed caregiver development response. CA expects approval for this alternative plan from the Braam panel within the next two weeks. If approval is received, then this piece of the request (11.9 FTEs and \$1,996,000 for the biennium) will not be needed.

2. Recruit Additional Foster Parents:

| | FY 2008 | FY 2009 | Total Biennium |
|-----------------|-------------|-------------|----------------|
| FTEs: | 6.5 | 14.5 | 10.5 |
| Funds: | \$532,000 | \$1,181,000 | \$1,713,000 |
| Contract Funds: | \$1,000,000 | \$1,000,000 | \$2,000,000 |
| Total: | \$1,532,000 | \$2,181,000 | \$3,713,000 |

We are requesting \$3,713,000 and 10.5 FTEs for the biennium to recruit, license and retain additional foster parents to meet the needs of foster children and best support their safety, permanency and well-being outcomes. Both social workers and children need to have placement choices that accommodate many different issues, such as sexually assaultive youth, cultural diversity, and large sibling groups. An adequate number of foster homes also are essential to increase stability of children, minimize moves, and increase the chances for permanency. CA plans to achieve a 10% net increase in the number of foster homes available for each year from 2006. This represents a net increase of 600 homes in the first year.

The CA is asking for \$1,000,000 per year to contract with community providers to recruit and support foster parents after identifying specific needs, both by type of home and geographically. This amount doubles the current allotment, which has not been increased since Fiscal Year 2003. Recruitment and retention activities are labor intensive and the new funding would be used to hire more recruiters under the contracts. It would also be used for a variety of other supports, which would include building on the foundation of current support systems. These include a hub system with a central foster family facilitating meetings and networking with other foster parents and buddy systems where foster parents are paired with new foster parents, support groups, and mentoring groups.

As these foster homes are recruited, they will need to be licensed and monitored. It is estimated that a licensor can license approximately five homes per month; for an estimated total of 60 per year. An additional 10.5 licensors are needed for the biennium and to maintain the 8:1 ratio for supervisors and 6:1 ratio for clerical support, 1.3 biennial SW4 FTEs are requested and 2.0 biennial clerical staff. These FTEs will be phased in as additional foster homes are recruited. A phase in schedule is attached to this package.

3. Conduct Foster Parent Survey:

| | FY 2008 | FY 2009 | Total Biennium |
|-----------------|-----------|-----------|----------------|
| Contract Funds: | \$168,000 | \$157,000 | \$325,000 |

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State of Washington **Decision Package**

Department of Social and Health Services

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We are requesting \$325,000 for the biennium to contract for a foster parent survey to measure the effectiveness of changes being made to the foster care system. Retention, training, support and development of licensed and relative caregivers are essential to ensuring safety, placement stability, and well-being of children in out of home care. Children's Administration is implementing changes in policy and practice to provide increased support, training and information sharing with caregivers.

To measure the effectiveness of these changes, CA needs to know if foster parents experience increased support and satisfaction in their roles. CA proposes to contract with the Social and Economic Sciences Research Center (SESR) at Washington State University to conduct an annual independent, statistically valid, anonymous survey of licensed foster parents and relative caregivers. Specifically, the survey must address caregiver perceptions regarding the adequacy of training and support for the following:

- their roles and responsibilities
- the management of emotional and behavioral and medical problems
- educational advocacy
- strategies for engaging with families
- cultural competency skills

The survey must also assess effectiveness of communication and information sharing with caregivers as well as their general satisfaction with the services they receive from the Children's Administration.

It is estimated that the cost of developing the survey design, tool, and procedures, which includes consulting with a variety of stakeholders, partners and staff, and the completion of the survey and resultant reports is \$168,000 for Fiscal Year 2008 and \$157,000 for Fiscal Year 2009. The foster parent survey would be accelerated by one year if the 2007 Supplemental budget request is approved.

4. Train Foster Parents:

| | FY 2008 | FY 2009 | Total Biennium |
|-----------------|-------------|-----------|----------------|
| FTEs: | 1.0 | 1.0 | 1.0 |
| Funds: | \$287,000 | \$283,000 | \$570,000 |
| Contract Funds: | \$784,000 | \$400,000 | \$1,184,000 |
| Total: | \$1.071.000 | \$683,000 | \$1,754,000 |

We are requesting \$1,754,000 and 1.0 FTE for the biennium to provide for training approximately 1,800 foster homes requiring pre-service training in Fiscal Year 2008 and an additional 10% annually. In-service training will also need to be provided to an increased number of new and existing foster homes. Children must be placed in foster homes that have the knowledge and skills to be able to meet their individual needs. This requires relevant and accessible training. This training needs to be available to both licensed and unlicensed relative care givers.

CA is planning to increase the number of available foster homes by 10% (approximately 600) annually. There are approximately 6,000 licensed foster homes and 3,741 relatives who are providing care to children. The foster home turn over rate is approximately 20%. This results in the recruitment of about 1,200 new licensed foster homes each year. The addition of 600 homes results in the 1,800 foster homes needing training in Fiscal Year 2008.

The children placed in foster homes have a variety of needs. Many have significant development, health or mental health needs. Others have serious behavior problems and some are sexually reactive or physically aggressive. Currently, policy requires licensed caregivers to complete 27 hours of pre-service training, mandatory in-service training on first aid, blood borne pathogens, caring for sexually and physically aggressive children, plus an additional 36 hours of in-service training every three years. To meet these training needs and to plan for an increased number of foster homes, CA needs to expand both its pre-service and in-service training capacity. Accessibility to training must also be addressed by developing more on-line training programs and self-study programs. CA also recognizes the need to increase the range of in-service training courses available to foster parents caring for children with specific needs such as sexually reactive behaviors, developmental issues,

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State of Washington Decision Package

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mentally ill or medically fragile conditions.

CA will provide some of the required in-service training and proposes to contract for the remaining in-service training and pre-service foster parent training as described below.

A. PRE-SERVICE TRAINING

Twenty-four additional 30 hour pre-service training courses per year are to be offered via WEBCAST to reach remote communities across the state (includes additional hours for co-trainers). Each WEBCAST will provide three remote locations as well as the originating location.

B. IN-SERVICE TRAINING

CA Delivered Training:

Each of the In-service trainings provided by CA will involve the following costs:

Co-Trainer contracts of \$40.00 an hour for eight hours each training session including travel expenses

Class size of 25-30 per session

Cost of child care for participants as needed at \$20.00 per hour

Cost of supplies & printing costs is estimated at \$50.00 per person

Sexually Aggressive/Physically Aggressive Training - Twelve additional SAT/PAT (18 hours each session) training courses per year to be offered to licensed and unlicensed caregivers.

Engaging Families for Change Training - Twelve additional Engaging Families for Change training courses per year to be offered to licensed and unlicensed caregivers.

Teaming with Social Workers Training - Twelve additional Teaming with Social Workers training courses per year to be offered to licensed and unlicensed caregivers.

First Aid/CPR/HIV Training - Thirty additional First Aid/CPR/HIV training courses to be offered to licensed and unlicensed caregivers throughout the state.

Contracted Training:

Each of the contracted trainings will involve the following costs:

Cost of Curriculum development per class is \$2,000

Cost of hiring a contracted trainer is \$1,400 a day to include travel expenses

Class size of 25-30 per session

Cost of supplies and training costs is estimated at \$50.00 per person

Current and Emerging Training Needs - Development and delivery of three to five in-service training curricula per year to address current and emerging training needs.

New In-Service Classroom Training - Sixty new in-service classroom training sessions/year to be provided across the state to licensed and unlicensed caregivers.

E-Learning Capacity for Foster Parents - Development of e-learning capacity for foster parents with an increase of six additional courses to be offered via the internet.

Self Study Training Program - Development of a self study training program to include 100 relevant topics.

Electronic Training Registration System - Development and maintenance of a central foster parent and unlicensed relative

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caregivers electronic training registration system.

CA 101 for Relative Care Givers Training - Development and delivery of 24 (per year) CA 101 for Relative Care Givers training course for unlicensed relative caregivers statewide.

Translation of Training Curricula to Spanish - Translation of 10 foster parent in-service training curricula to Spanish.

Narrative Justification and Impact Statement

How contributes to strategic plan:

The proposals included in this decision package support the strategies and objectives for the following goals and outcomes included in CA's Strategic Plan:

Permanency

Goal: Provide stable, nurturing, and permanent placements as quickly as possible for children who are placed into out-of-home care.

Outcome P-1: Children have permanency and stability in their living situations.

Outcome P-2: The continuity of family relationships and connections is preserved for children.

Supporting Client Outcomes

Goal: Continuously improve the organization's capacity to achieve excellent outcomes for children and families. Outcome SCO-8: Staff and provider training and development adequately support the goals of the agency.

This decision package supports the Priorities of Government (POG) goal to "Improve the Security of Washington's Vulnerable Children and Adults" and CA's goals under Government Management Accountability and Performance Reporting (GMAP) of Permanency for Children, Child and Family Well Being and Supporting Client Outcomes.

This decision package affects the following activities: Child Protective Services (A009), Child Welfare Services (A012), Family Reconciliation Services (A033), and Family Foster Home Care (A031).

Performance Measure Detail

Agency Level

| · [전투 경기 [캠프리아지다 교육 사용 및 다음 기타 보다 다음 보다 다음 보다 되었다. 그리고 보다 | Incremental C | hanges |
|---|---------------|-------------|
| Activity: A009 Child Protective Services (CPS) | <u>FY 1</u> | <u>FY 2</u> |
| Output Measures | | |
| 1111 Number of CPS, CWS and FRS referrals received. | 0.00 | 0.00 |
| Number of child abuse/neglect referrals accepted for investigation. | 0.00 | 0.00 |
| | Incremental C | hanges |
| Activity: A012 Child Welfare Services (CWS) | <u>FY 1</u> | <u>FY 2</u> |
| Output Measures | | |
| 1111 Number of CPS, CWS and FRS referrals received. | 0.00 | 0.00 |
| Number of child abuse/neglect referrals accepted for investigation. | 0.00 | 0.00 |
| Percentage of foster children placed with extended family members. | 0.00% | 0.00% |
| memoris. | Incremental C | hanges |
| Activity: A031 Family Foster Home (FFH) Care | <u>FY 1</u> | <u>FY 2</u> |
| Outcome Measures | | |

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|-------------------|--|-------------------------------|--------------------|
| 1 | Percentage of foster children placed with extended family members. | 0.00% | 0.00% |
| Activity: | A033 Family Reconciliation Services (FRS) | Incremental Ch <u>FY 1</u> | ranges <u>FY 2</u> |
| | out Measures 111 Number of CPS, CWS and FRS referrals received. | 0.00 | 0.00 |

Reason for change:

In order to meet the needs of children in care, it is necessary to provide licensed and unlicensed caregivers relevant and accessible training. Training is needed ensure a high quality of care for children with many different needs. Training has also been identified as an important support for foster parents. Support results in increased placement stability (e.g reduced placement disruption, reduced turnover).

The decision package outlines the desire for Children's Administration's Training Program to:

- Increase the amount of classroom training opportunities for caregivers
- Increase the amount of on-line training opportunities for caregivers
- Provide a mechanism to track the training records of all caregivers
- Provide more training in Spanish for clients who use Spanish as their primary language
- Provide an opportunity for foster parents to access training through self-study courses
- Provide an opportunity for foster parents to learn more about the services provided by the Children's Administration as well as ways to better navigate the system through a CA 101 training video.

Impact on clients and services:

This proposal will have a positive impact on foster children. CA expects stakeholders will support this package.

Impact on other state programs:

None

Relationship to capital budget:

Not applicable

Required changes to existing RCW, WAC, contract, or plan:

None

Alternatives explored by agency:

Foster parents cannot register for training through the CA intranet. A stand alone electronic training registration and tracking system is needed.

Foster parents need to spend time with the children in their care. This limits the opportunity for foster parents to attend classroom training. An expanded on-line training program is needed to ensure broad statewide access to training.

Some training programs are skill based. These need to be taught in a classroom setting in order to observe and practice new skills.. Foster parents are not able to easily travel to central locations for training. Training needs to be provided locally to ensure maximum participation.

Budget impacts in future biennia:

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All ongoing costs will be included in carry forward level in future biennia.

Distinction between one-time and ongoing costs:

Foster parent training developments, as noted in the package description, are one-time costs. All other costs are ongoing.

Effects of non-funding:

If this decision package is not funded, Children's Administration will continue to provide training to caregivers at the current level. The training will occur within existing resources and expansion will not be possible.

To meet the needs of children in care, it is necessary to provide licensed and unlicensed caregivers relevant and accessible training. Training is needed to ensure a high quality of care for children with different needs.

Expenditure Calculations and Assumptions:

See attached CA PL-AT Increase Support for Foster Parents.xls.

The federal Deficit Reduction Act, passed in February 2006, created new limitations for Targeted Case Management (TCM) which were effective January 1, 2006. Federal rules have not been published so the precise effect of the new law is not clear. This proposal assumes that CA will be able to claim TCM funds in the 2007-09 Biennium, but if that is not the case CA will require GF-State where TCM is assumed.

| Object I | <u>Detail</u> | | <u>FY 1</u> | <u>FY 2</u> | <u>Total</u> |
|----------|------------------------------------|---------------|-------------|-------------|--------------|
| Overa | ll Funding | | | | |
| Α | Salaries And Wages | | 934,000 | 1,337,000 | 2,271,000 |
| В | Employee Benefits | | 261,000 | 405,000 | 666,000 |
| E | Goods And Services | | 228,000 | 325,000 | 553,000 |
| G | Travel | | 68,000 | 101,000 | 169,000 |
| J | Capital Outlays | | 151,000 | 54,000 | 205,000 |
| N | Grants, Benefits & Client Services | | 2,137,000 | 1,742,000 | 3,879,000 |
| T | Intra-Agency Reimbursements | | 19,000 | 26,000 | 45,000 |
| | | | | | t x |
| | | Total Objects | 3,798,000 | 3,990,000 | 7,788,000 |

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|--|-------------|-------------|--------------|
| DSHS Source Code Detail | | | |
| Overall Funding | <u>FY 1</u> | <u>FY 2</u> | <u>Total</u> |
| Fund 001-1, General Fund - Basic Account-State | | | |
| Sources Title | | | |
| 0011 General Fund State | 2,703,000 | 2,825,000 | 5,528,000 |
| Total for Fund 001-1 | 2,703,000 | 2,825,000 | 5,528,000 |
| Fund 001-A, General Fund - Basic Account-DSHS Fam Support/Chi <u>Sources</u> <u>Title</u> | | | |
| 658L Title IV-E-Foster Care (50%) | 979,000 | 1,005,000 | 1,984,000 |
| Total for Fund 001-A | 979,000 | 1,005,000 | 1,984,000 |
| Fund 001-C, General Fund - Basic Account-DSHS Medicaid Federa Sources Title | | | |
| 19TA Title XIX Assistance (FMAP) | 116,000 | 160,000 | 276,000 |
| Total for Fund 001-C | 116,000 | 160,000 | 276,000 |
| Total Overall Funding | 3,798,000 | 3,990,000 | 7,788,000 |

PL-AT Increase Support for Foster Parents **2007-09 Biennium**

Summary

| | FY 08 | 80 | È | FY 09 | TO | TOTAL |
|------------------------------------|-------|-------------|-------|------------|------|------------|
| | FTEs | (000') \$\$ | FTEs | (000) \$\$ | FTEs | (000) \$\$ |
| Conduct Foster Parent Survey | | 168 | | 157 | | 325 |
| LR Annual Assessment/Develop Plans | 11.9 | 1,027 | 11.9 | 696 | 11.9 | 1,996 |
| License New Foster Homes | 6.5 | 1,532 | 14.5 | 2,181 | 10.5 | 3,713 |
| Train Foster Parents | 1.0 | 1,071 | 1.0 | 683 | 1.0 | 1,754 |
| TOTAL | F 01 | 3 708 | D 7 C | 3 000 | 23.4 | 7 788 |

TOTAL

Conduct Foster Parent Survey

| Item | Assumption | FY 2008 | FY 2009 |
|--|--|---------|---------|
| Survey design | | 20,000 | 10,000 |
| Telephone Interviews with Caregivers | Sample of 3,355 caregivers called; 45 minutes per call, including call backs, @ \$24/hour | 60,000 | 60,000 |
| Translation and Bilingual Interviews | Estimate approximately 9% of sample of caregivers will need to be interviewed in Spanish; 300 interviews @ \$20/hr | 6,000 | 6,000 |
| Data Management | Estimate 852 hours @ \$24/hour | 20,000 | 20,000 |
| Data Analysis and Reporting | g Estimate 822 hours @ \$30/hour | 25,000 | 25,000 |
| Project Management and Quality Assurance | Estimate 240 hours @ \$40/hour | 10,000 | 10,000 |
| Telephone costs | Sample of 3,355 caregives to be called statewide; frequent call backs expected | 12,000 | 12,000 |
| S/TOTAL | | 153,000 | 143,000 |
| Indirect costs @ 10% | | 15,000 | 14,000 |
| TOTAL CONTRACT CO | STS FOR FOSTER PARENT SURVEY | 168,000 | 157,000 |

DLR Annual Assessments & Development Plan

Assumptions:

| Number of foster families per year ADP required: | 4,500 |
|--|---------|
| Estimated number of hours required for one ADP | 3 |
| Total hours required to complete all ADPs | 13,500 |
| Available social worker 3 work hours per year | 1,481.4 |
| Number of Social Worker 3 FTEs needed | 9.1 |
| | |

| | FY 08 | FY 09 | Total | |
|----------------------|-----------|---------|-----------|----------------------|
| Social Worker (SW) 3 | 9.1 | 9.1 | 9.1 | Assumes step K |
| Salaries | 455,000 | 455,000 | 910,000 | Assumes step K |
| Benefits | 127,400 | 136,500 | 263,900 | |
| Goods and Svcs | 109,200 | 109,200 | 218,400 | |
| Travel | 36,400 | 36,400 | 72,800 | |
| Equipment | 72,800 | 18,200 | 91,000 | |
| Transfers | 9,100 | 9,100 | 18,200 | |
| Total | 810,000 | 764,000 | 1,574,000 | |
| Supervisor (SW 4) | | 1.1 | 1.1 | Assumes step K |
| Salaries | 63,700 | 63,700 | 127,400 | • |
| Benefits | 15,925 | 18,200 | 34,125 | |
| Goods and Svcs | 13,650 | 13,650 | 27,300 | |
| Travel | 4,550 | 4,550 | 9,100 | |
| Equipment | 9,100 | 2,275 | 11,375 | |
| Transfers | 1,138 | 1,138 | 2,275 | |
| Total | 108,000 | 104,000 | 212,000 | |
| Clerical | 1.7 | 1.7 | 1.7 | Assumes OA 3, step K |
| Salaries | 52,894 | 52,894 | 105,788 | |
| Benefits | 20,475 | 22,181 | 42,656 | |
| Goods and Svcs | 20,475 | 20,475 | 40,950 | |
| Travel | 0 | 0 | 0 | |
| Equipment | 13,650 | 3,413 | 17,063 | |
| Transfers | 1,706 | 1,706 | 3,413 | |
| Total | 109,000 | 101,000 | 210,000 | |
| TOTAL | 11.9 | 11.9 | 11.9 | |
| Salaries | 571,594 | 571,594 | 1,143,188 | |
| Benefits | 163,800 | 176,881 | 340,681 | |
| Goods and Svcs | 143,325 | 143,325 | 286,650 | |
| Travel | 40,950 | 40,950 | 81,900 | |
| Equipment | 95,550 | 23,888 | 119,438 | |
| Transfers | 11,944 | 11,944 | 23,888 | |
| Total | 1,027,000 | 969,000 | 1,996,000 | |

License New Foster Homes

| Assumptions | FY 08 | FY 09 | |
|--|-------|-------|--|
| One licensor can license 5 foster homes per month | 5 | 5 | |
| Total 60 foster homes licensed per year by one licen | 9 | 9 | |
| Braam Plan to increase by 600 homes in first year; | | | |
| plus 10% increase in 2nd year | 009 | 099 | |
| Additional licensors needed per year | 10 | | |
| Supervisors (SW 4) needed maintain 1:8 ratio | 2 | 1.4 | |
| Clerical Support (OA3) needed maintain 1:6 ration | 1.9 | 2.1 | |
| Total FTEs needed | 13.1 | 14.4 | |
| | | | |

| Assumes Phase-In | FY 2008 | 800% | FY 20 | 600 | Bier | mium |
|------------------|---------|---------|-------|----------------|------|---------------|
| | FTEs | Funding | FTEs | Funding | FTEs | Funding |
| Social Worker 3 | 4.8 | 389,000 | 11.0 | 929,000 | 7.9 | 1,318,000 |
| Supervisor (SW4) | 0.7 | 71,000 | 1.4 | 128,000 | 1.1 | 199,000 |
| Clerical (OA3) | 1.0 | 72,000 | 2.1 | 2.1 124,000 | 1.6 | 196,000 |
| * | 6.5 | 532,000 | 14.5 | 14.5 1,181,000 | 10.5 | 0.5 1.713.000 |

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|------------|----------|----------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|---------|--------|
| | | | | | | | | | | | | | | Annual |
| | , s | 0 | 0 | 0.5 | 0.5 | 0.5 | 1.0 | 0.1 | 0.1 | 1.3 | 1.3 | 1.3 | 8.4 | 0.7 |
| \$ Needed | | • | | 7,625 | 3,625 | 3,625 | 11,250 | 7,250 | 7,250 | 11,825 | 9,425 | 9,425 | 71,300 | |
| | 1.4 | 1.4 | 1.4 | 1.4 | 1.4 | 1.4 | 1.4 | 1.4 | 1.4 | 1.4 | 1.4 | 1.4 | 16.8 | 4.1 |
| \$ Needed | 11,383 | 3 10,583 | 10,583 | 10,583 | 10,583 | 10,583 | 10,583 | 10,583 | 10,583 | 10,583 | 10,583 | 10,583 | 127,800 | |
| | | 0 1.0 | 2.0 | 3.0 | 3.0 | 4.0 | 5.0 | 9.0 | 7.0 | 8.0 | 9.0 | 10.0 | 28.0 | 4.8 |
| \$ Needed | . | 6,750 | 6,750 | 28,250 | 20,250 | 20,250 | 41,750 | 40,500 | 40,500 | 62,000 | 60,750 | 60,750 | 388,500 | |
| | 11.0 | 11.0 | 11.0 | 11.0 | 11.0 | 11.0 | 11.0 | 11.0 | 11.0 | 11.0 | 11.0 | 11.0 | 132.0 | 11.0 |
| \$ Needed | 84,750 | 76,750 | 76,750 | 76,750 | 76,750 | 76,750 | 76,750 | 76,750 | 76,750 | 76,750 | 76,750 | 76,750 | 929,000 | |
| Sec Senior | | | | | | | | | | | 2 | | | |
| | | 0 0 | 0 | 0.5 | 0.5 | 0.5 | 1.5 | 1.5 | 1.5 | 2.0 | 2.0 | 2.0 | 12.0 | 1.0 |
| \$ Needed | • | | | 6,333 | 2,333 | 2,333 | 15,000 | 2,000 | 7,000 | 13,333 | 9,333 | 9,333 | 72,000 | |
| | 2.1 | 2.1 | 2.1 | 2.1 | 2.1 | 2.1 | 2.1 | 2.1 | 2.1 | 2.1 | 2.1 | 2.1 | 25.2 | 2.1 |
| \$ Needed | 11,100 | 10,300 | 10,300 | 10,300 | 10,300 | 10,300 | 10,300 | 10,300 | 10,300 | 10,300 | 10,300 | 10,300 | 124,400 | |
| | | | | | | | | | | | | | | |

Total

DSHS Budget Office Heidi Thomsen

O:\Budget 07-09\Policy Leve\\010\CA PL-AT Increase Support for Foster Parents.xls 8/21/2006 3:59 PM

| FY 08 | • | 1.0 | 2.0 | 4.0 | 4.0 | 2.0 | 7.5 | 8.5 | 9.5 | 11.3 | 12.3 | 13.3 | 78.4 |
|-----------|---------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|-----------|
| \$ Needed | 0 | 6,750 | 6,750 | 42,208 | 26,208 | 26,208 | 68,000 | 54,750 | 54,750 | 87,158 | 79,508 | 79,508 | 531,800 |
| FY 09 | 14.5 | 14.5 | 14.5 | 14.5 | 14.5 | 14.5 | 14.5 | 14.5 | 14.5 | 14.5 | 14.5 | 14.5 | 174.0 |
| \$ Needed | 107,233 | 97,633 | 97,633 | 97,633 | 97,633 | 97,633 | 97,633 | 97,633 | 97,633 | 97.633 | 97.633 | 97.633 | 1.181.200 |

14.5

. 5.5

| | | | The second secon | | | |
|------------------------|---------------|------------|--|-------------|----------------------|----------------------------|
| | without equip | ment costs | with 2nd yr/on | going equip | | |
| | 1st yr costs | Monthly | 2nd yr costs | Monthly | # of staff phased-in | 1st Year Equipment per FTE |
| Average SW3 costs | 81,000 | 6,750 | 84,000 | 2,000 | 11.0 | 8,000 |
| Average SW 4 costs | 87,000 | 7,250 | 91,000 | | 4.1 | |
| Average Clerical costs | 26,000 | 4,667 | 29,000 | 4,917 | 2.1 | |

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License New Foster Homes

| BOW W | AVE CALCULAT | ΓΙΟΝ: | | |
|-------|--------------|-----------|---------|---------|
| | FY 2008 | FY 2009 | FY 2010 | FY 2011 |
| SW3 | 4.8 | 11.0 | 6.2 | : "" |
| SW4 | 0.7 | 1.4 | 0.7 | |
| OA3 | 1.0 | 2.1 | 1.1 | |
| | 6.5 | 14.5 | 8.0 | • |
| SW3 | 389,000 | 929,000 | 535,000 | (5,000) |
| SW4 | 71,000 | 128,000 | 56,000 | (1,000) |
| OA3 | 72,000 | 124,000 | 52,000 | |
| | 532,000 | 1,181,000 | 643,000 | (6,000) |

Train Foster Parents

| Train Foster Parents |] | FY 2008 |] | FY 2009 | 7 | Total Bien |
|--|----|---------|----|---------|----|------------|
| Contracted Pre-Service Training | \$ | 60,000 | \$ | 60,000 | \$ | 120,000 |
| Contracted In-Service Training | \$ | 723,600 | \$ | 339,600 | \$ | 1,063,200 |
| Current and Emerging Training Needs | | 24,000 | | 14,000 | | 38,000 |
| New In-Service Classroom Sessions | | 178,000 | | 168,000 | | 346,000 |
| E-Learning for Foster Parents | | 12,000 | | | | 12,000 |
| Self-Study Training for Foster Parents | | 200,000 | | - | | 200,000 |
| Electronic Trng Registration System | | 200,000 | | 100,000 | | 300,000 |
| CA 101 for Relative Care Givers | | 59,600 | | 57,600 | | 117,200 |
| Translation/10 Curricula to Spanish | | 50,000 | | | | 50,000 |
| In-Service Training Provided by CA | \$ | 185,280 | \$ | 185,280 | \$ | 370,560 |
| SAT/PAT | | 37,680 | | 37,680 | | 75,360 |
| Engaging Families for Change | | 32,880 | | 32,880 | | 65,760 |
| Teaming with Social Workers | | 32,880 | | 32,880 | | 65,760 |
| First Aid/CPR/HIV Training | | 81,840 | | 81,840 | | 163,680 |
| Total Training Costs | \$ | 969,000 | \$ | 585,000 | \$ | 1,554,000 |

| | FY 08 | FY 09 | Total | |
|-----------------|---------|--------|---------|----------------------------|
| WMS Program Mgr | 1.0 | 1.0 | 1.0 | Assumes mid-range CA Peer |
| Salaries | 62,000 | 62,000 | 124,000 | Grouping w/9-1-05 increase |
| Benefits | 15,000 | 17,000 | 32,000 | (\$62,193 annually) |
| Goods and Svcs | 12,000 | 12,000 | 24,000 | |
| Travel | 4,000 | 4,000 | 8,000 | |
| Equipment | 8,000 | 2,000 | 10,000 | |
| Transfers | 1,000 | 1,000 | 2,000 | |
| Total | 102,000 | 98,000 | 200,000 | |

| | | | Year 1 | | Year 2 | Bi | ennial Costs |
|---|--|---|--------------------------------------|----|--|---------|-----------------|
| | | \$ | 968,880 | \$ | 584,880 | \$ | 1,553,760 |
| | | | . ~ | | | | • • • |
| D 0 . m | | | nual Costs | 4 | 60,000 | | ennial Costs |
| Pre-Service Training | | \$ | 60,000 | \$ | 60,000 | \$ | 120,000 |
| Assumptions: | a man waan affanad | via V | VED CAST | | | | |
| * Additional 30 hour pre-service training course * Each WEBCAST session will provide 4 traini | | | | | | | |
| communities across the state | ing sessions to reac | /II ICI | note | | | | |
| * Each region will have one WEBCAST session | 1 | | | | | | |
| Each WEBCAST session cost approximately | | | | | | | |
| * Each WEBCAST session will train approxima | | ach i | egional leve | el | | | |
| for a total of 180 people for the 30 hour pre-se | | | | | | | |
| In-Service Training Provided by CA | | \$ | 185,280 | \$ | 185,280 | \$ | 370,560 |
| Assumptions: | | 7 | | 1 | | | <i></i> |
| * Co-Trainer contracts of \$40.00 per hour to inc | clude travel expens | es | | | | | |
| Class size 25-30 participants per session | | | | | | | |
| Most training sessions = 8 hours | | | | | | | |
| * Cost of child care for participants, as needed a | at \$20.00 per hour | | | | | | |
| * Cost of supplies & printing estimated at \$50.0 | 00 per person | | | | | | |
| Sexually Aggressive and Physically Aggressive | Training | | <u>\$37,680</u> | | | | \$75,360 |
| 2 additional sessions | # co-trainers hou | rs 12 | session | | 216 | | |
| 8 hours per session | co-trainer per ho | ur co | st | | \$40 | | |
| 36 estimated participants (avg 28 per session) | | | | | \$8,640 | | |
| 34 estimated need child care (10%) | supplies/printing | 12 s | essions | | \$16,800 | | |
| | | * . | | | \$25,440 | | |
| | Est child care for | r 12 s | essions | | \$12,240 | , f., . | |
| | | | | | \$37,680 | | |
| | | | \$32,880 | | | | \$65,760 |
| | H +: | | | | 0.0 | | |
| 2 additional sessions | # co-trainers hou | | | | 96 | | |
| 2 additional sessions 3 hour training session | co-trainer per ho | | | - | \$40 | | |
| 2 additional sessions 3 hour training session 336 estimated participants (avg 28 per session) | co-trainer per ho | ur co | st | | \$40 \$3,840 | • | |
| 2 additional sessions 3 hour training session 336 estimated participants (avg 28 per session) | | ur co | st | | \$40 \$3,840 \$16,800 | | |
| 2 additional sessions 3 hour training session 336 estimated participants (avg 28 per session) | co-trainer per ho supplies/printing | ur co 12 se | st essions | | \$40 \$3,840 \$16,800 \$20,640 | | |
| 2 additional sessions 3 hour training session 336 estimated participants (avg 28 per session) | co-trainer per ho | ur co 12 se | st essions | | \$40 \$3,840 \$16,800 \$20,640 \$12,240 | | |
| 2 additional sessions 3 hour training session 336 estimated participants (avg 28 per session) | co-trainer per ho supplies/printing | ur co 12 se | st essions | | \$40 \$3,840 \$16,800 \$20,640 | | |
| 2 additional sessions 3 hour training session 336 estimated participants (avg 28 per session) 34 estimated need child care (10%) Teaming with Social Workers" Training | co-trainer per ho supplies/printing Est child care for | ur co 12 se : 12 s | essions essions \$32,880 | | \$40 \$3,840 \$16,800 \$20,640 \$12,240 \$32,880 | | \$65,760 |
| 2 additional sessions 3 hour training session 336 estimated participants (avg 28 per session) 34 estimated need child care (10%) Teaming with Social Workers" Training 2 additional sessions | co-trainer per ho supplies/printing Est child care for | ur co 12 se : 12 s rs 12 | essions essions \$32,880 session | | \$40 \$3,840 \$16,800 \$20,640 \$12,240 \$32,880 | | \$65,760 |
| 2 additional sessions 3 hour training session 336 estimated participants (avg 28 per session) 34 estimated need child care (10%) Teaming with Social Workers" Training 2 additional sessions 3 hour training session | co-trainer per ho supplies/printing Est child care for | ur co 12 se : 12 s rs 12 | essions essions \$32,880 session | | \$40 \$3,840 \$16,800 \$20,640 \$12,240 \$32,880 | | <u>\$65,760</u> |
| 2 additional sessions 3 hour training session 336 estimated participants (avg 28 per session) 34 estimated need child care (10%) Teaming with Social Workers" Training 2 additional sessions 3 hour training session 336 estimated participants (avg 28 per session) | co-trainer per ho supplies/printing Est child care for # co-trainers hou co-trainer per ho | ur co 12 se 12 s rs 12 s rs 12 ur co | essions essions \$32,880 session st | | \$40 \$3,840 \$16,800 \$20,640 \$12,240 \$32,880 96 \$40 \$3,840 | | \$65,760 |
| 2 additional sessions 3 hour training session 336 estimated participants (avg 28 per session) 34 estimated need child care (10%) Teaming with Social Workers" Training 2 additional sessions 3 hour training session 336 estimated participants (avg 28 per session) | co-trainer per ho supplies/printing Est child care for | ur co 12 se 12 s rs 12 s rs 12 ur co | essions essions \$32,880 session st | | \$40 \$3,840 \$16,800 \$20,640 \$12,240 \$32,880 96 \$40 \$3,840 \$16,800 | | \$65,760 |
| "Engaging Families for Change" Training 12 additional sessions 8 hour training session 336 estimated participants (avg 28 per session) 34 estimated need child care (10%) "Teaming with Social Workers" Training 12 additional sessions 8 hour training session 336 estimated participants (avg 28 per session) 34 estimated need child care (10%) | co-trainer per ho supplies/printing Est child care for # co-trainers hou co-trainer per ho | 12 so 12 so 12 so 12 so 12 so | essions \$32,880 session st essions | | \$40 \$3,840 \$16,800 \$20,640 \$12,240 \$32,880 96 \$40 \$3,840 | | \$65,760 |

| First Aid/CPR/HIV Training | \$81,840 | | | \$163,680 |
|---|--|------------------|----|-----------|
| 30 additional sessions | # co-trainers hours 30 session | 240 | | |
| 8 hour training session | co-trainer per hour cost | \$40 | | |
| 840 estimated participants (avg 28 per session) | en e | \$9,600 | | |
| 84 estimated need child care (10%) | supplies/printing 12 sessions | \$42,000 | | |
| | | \$51,600 | | |
| | Est child care for 12 sessions | \$30,240 | | |
| | | \$81,840 | | |
| Contracted In-Service Training | \$ 723,600 | \$ 339,600 | \$ | 1,063,200 |
| Assumptions: | | | | |
| * Cost of curriculum development per class is \$2 | 2,000 | | | |
| * Cost of contract trainer \$1,400 per day to inclu | | | | |
| * Class size 25-30 participants per session | | | | |
| * Cost of supplies & printing estimated at \$50.00 |) per person | | | |
| | | | | |
| Current and Emerging Training Needs | <u>\$24,000</u> | <u>\$14,000</u> | | |
| 3 to 5 in-service training curricula per year | curriculum development-5 trng | \$10,000 | | |
| 140 estimated participants (avg 28 per session) | contract trainer x 5 days | \$7,000 | | |
| | supplies/printing 5 training sessio | \$7,000 | | |
| | | \$24,000 | | |
| | | | | |
| New In-Service Classroom Training Sessions/Ye | <u>\$178,000</u> | <u>\$168,000</u> | | |
| 60 new training sessions/year | curriculum development-5 new tr | \$10,000 | | |
| 5 new trainings offered twice in each of 6 region | contract trainer x 60 sessions | \$84,000 | | |
| each session = 1 day | supplies/printing 5 training sessio | \$84,000 | | |
| 1,680 estimated participants (avg 28 per session) | | \$178,000 | , | |
| | en e | | | |
| E-Learning Capacity for Foster Parents | <u>\$12,000</u> | <u>\$0</u> | | |
| 6 additional courses offered via the internet | curriculum development-6 course | \$12,000 | | |
| | | | | |
| Self-Study Training Program for Foster Parents | \$200,000 | <u>\$0</u> | | |
| Self-study trainig program with 100 relavant topics | curriculum development-100 topi | \$200,000 | | |
| | | | | * |
| Central Electronic Training Registration System | \$200,000 | \$100,000 | | |
| Development & maintenance of electronic training | ng registration system | | | |
| for foster parents and unlicenses relative caregive | ers | | | |
| | | | | |
| "CA 101 for Relative Care Givers" Training | <u>\$59,600</u> | <u>\$57,600</u> | | |
| 24 training sessions per year | curriculum development-1 new tr | | | |
| 480 estimated participants (avg 20 per session) | contract trainer x 24 sessions | \$33,600 | | |
| | supplies/printing 24 trng sessions | \$24,000 | | |
| | | \$59,600 | | |
| | | ¥ | | |

\$50,000

Translation of 10 In-Service Training Curricula to Spanish